

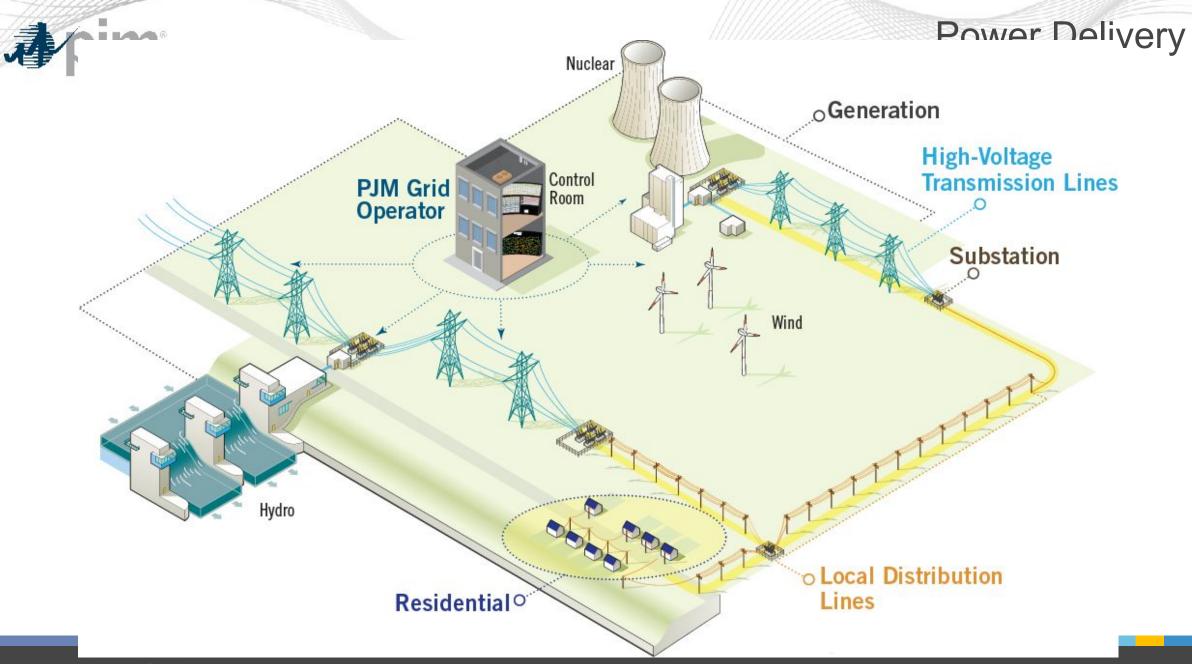
PJM Introduction and Ensuring A Reliable Energy Transition West Virginia Energy Summit

Asim Z. Haque

SVP, State Policy and Member Services

October 24, 2023

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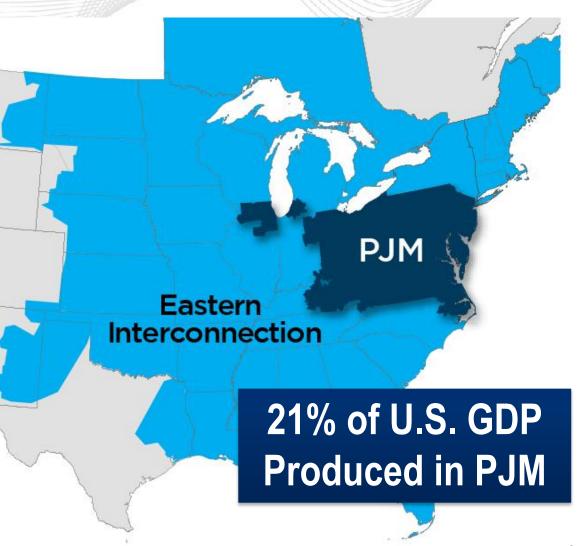
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PJM as Part of the Eastern Interconnection

| Key Statistics | |
|--------------------------------------|---------|
| Member companies | 1,060+ |
| Millions of people served | 65 |
| Peak load in megawatts | 165,563 |
| Megawatts of generating capacity | 185,442 |
| Miles of transmission lines | 85,103 |
| 2020 gigawatt hours of annual energy | 782,683 |
| Generation sources | 1,436 |
| Square miles of territory | 368,906 |
| States served | 13 + DC |

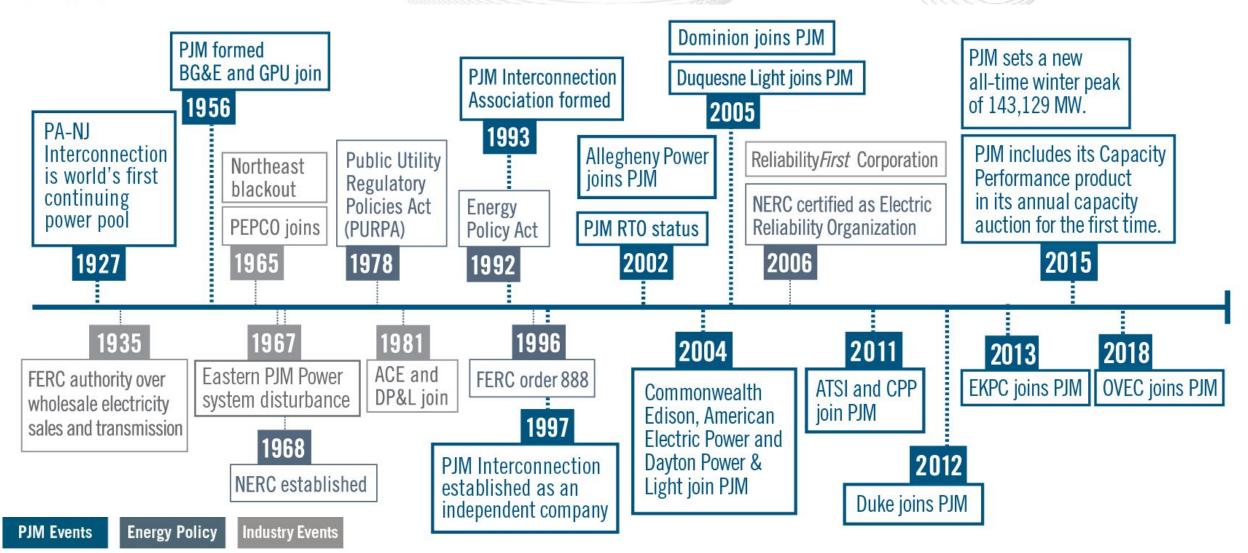
- 26% of generation in Eastern Interconnection
- 25% of load in Eastern Interconnection
- 20% of transmission assets in Eastern Interconnection



As of 2/2022



The History of PJM





How Is PJM Different from Other Utility Companies?

PJM Does:

- Direct operation of the transmission system
- Remain profit-neutral
- Maintain independence from PJM members
- Coordinate maintenance of grid facilities

PJM Does NOT:

- Own any transmission or generation assets
- Function as a publicly traded company with shareholders and concerns around "earnings"
- Perform maintenance on generators or transmission systems (e.g., repair power lines)
- Serve or direct any end-use customers (retail)

PJM
Open Access
Transmission
Tariff (OATT)

Reliability Assurance Agreement

Transmission
Owner (TO)
Agreement

PJM Operating Agreement

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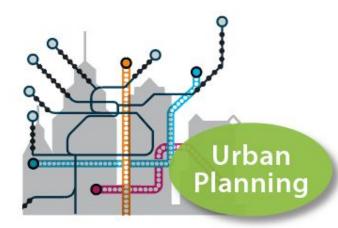


PJM's Role as a Regional Transmission Organization

PLANNING



Planning for the future like...



OPERATIONS



Matches supply with demand like...



MARKETS



Energy Market Pricing like...

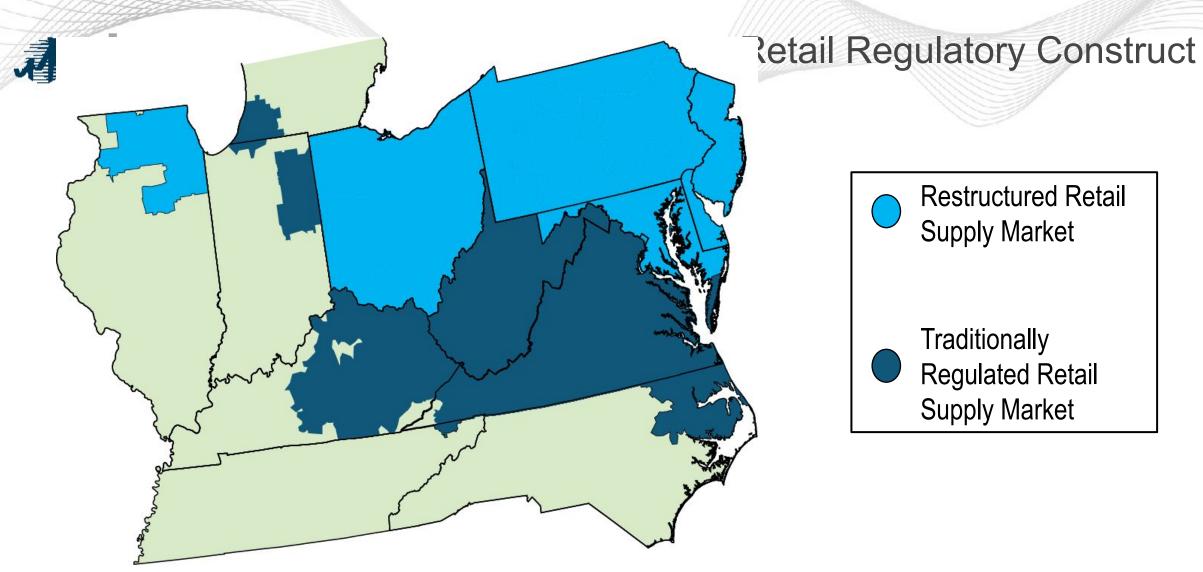




Value Proposition



—— All numbers are estimates. ——



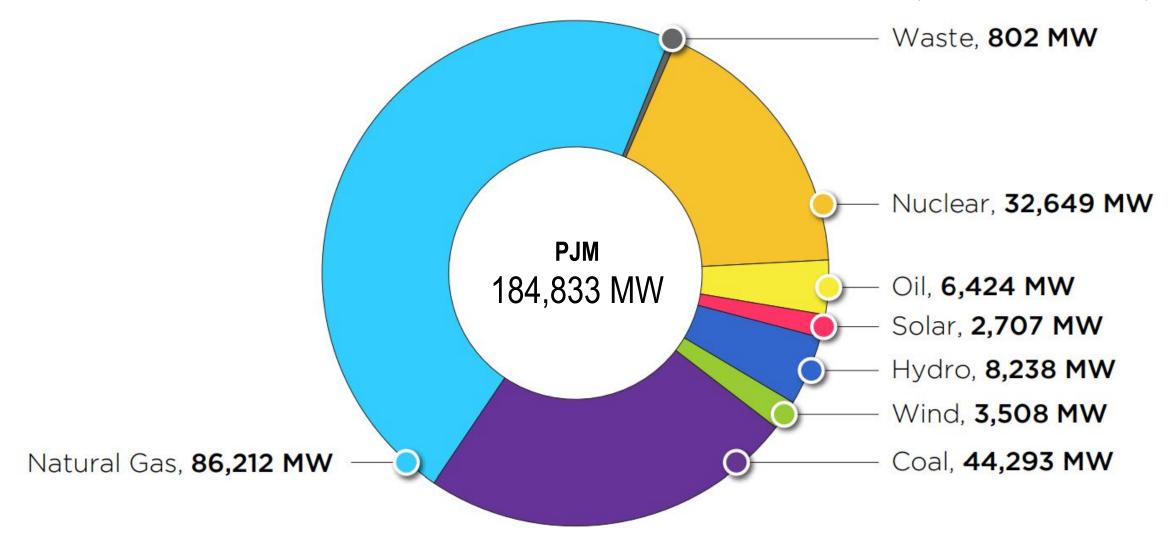
Note: In the non-PJM portion of the PJM region, *Michigan* allows up to 10% of retail customers to choose their electricity suppliers.

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PJM – Existing Installed Capacity

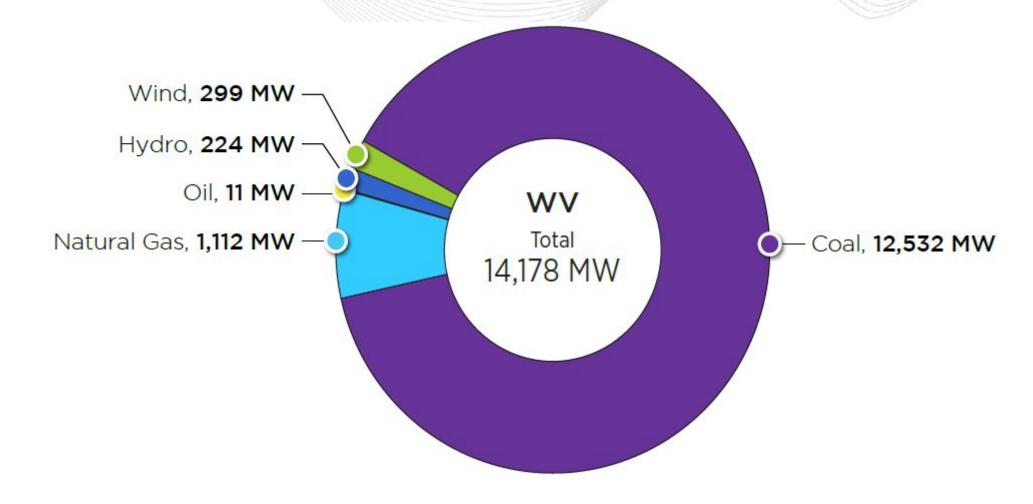
(CIRs - as of Dec. 31, 2022)





West Virginia – Existing Installed Capacity

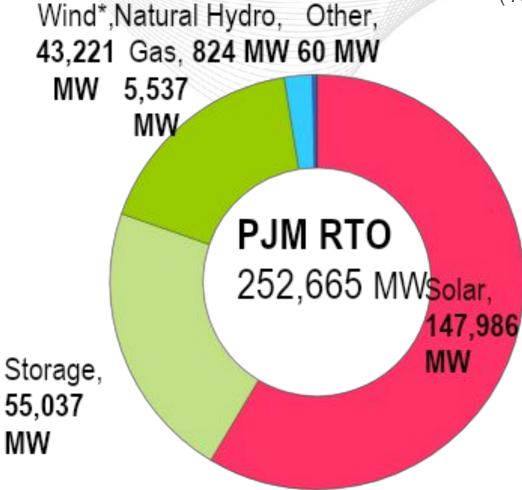
(CIRs - as of Dec. 31, 2022)





PJM Queued Capacity (Nameplate) by Fuel Type

("Active" in the PJM Queue as of April 1, 2023)



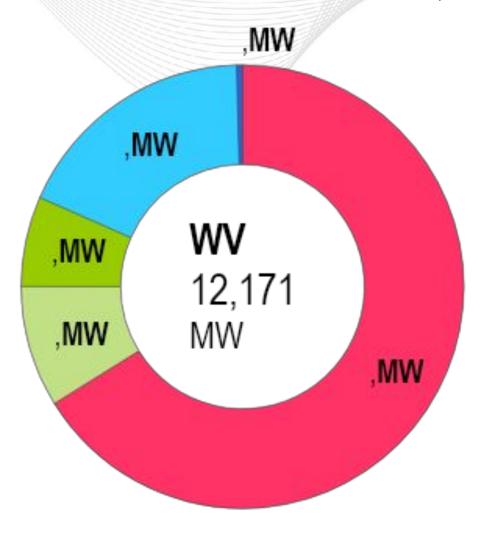
*Wind includes both onshore and offshore wind

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West Virginia Queued Capacity (Nameplate) by Fuel Type

("Active" in the PJM Queue as of April 1, 2023)

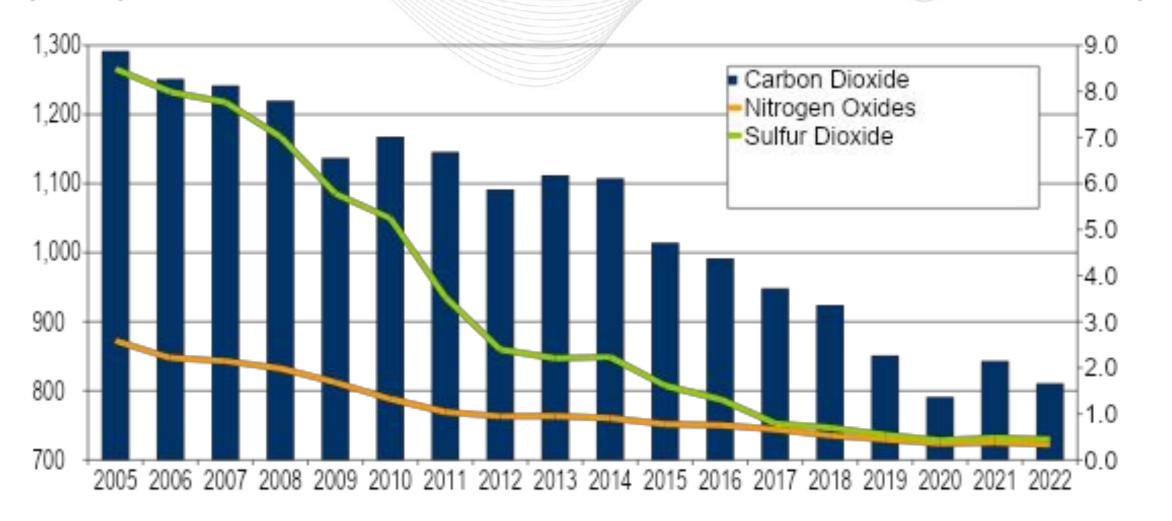




2005 – 2022 PJM Average Emissions

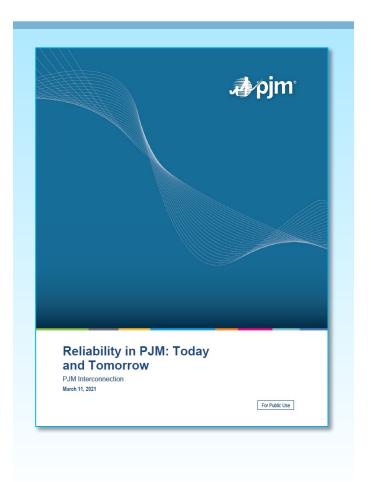
(March 2023)

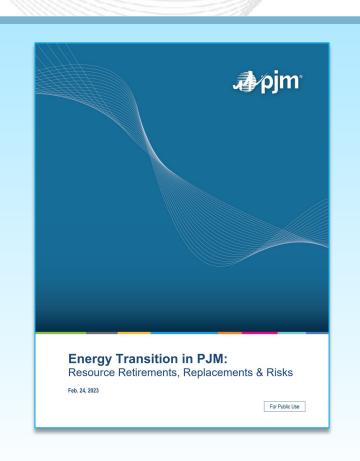
SO2 and NOx(It

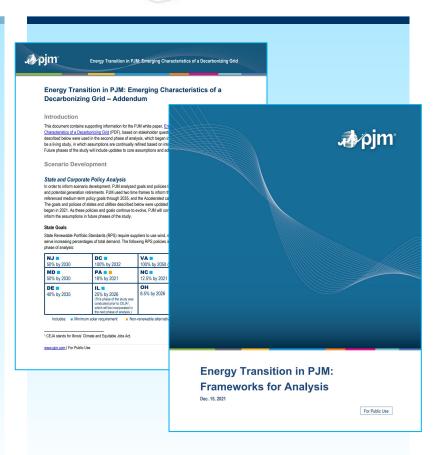




Reliability Papers and Studies

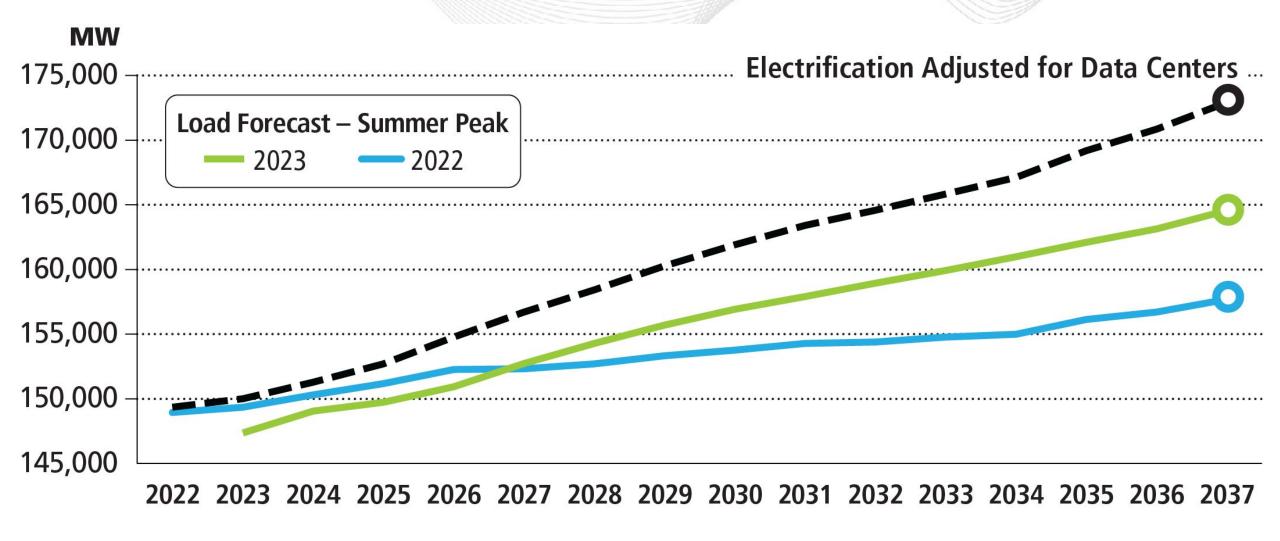






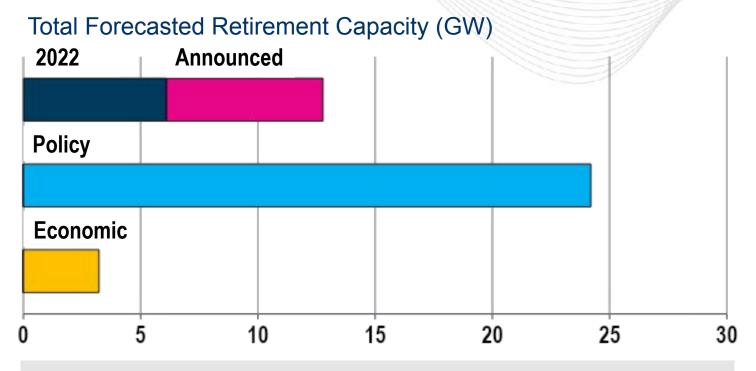


Load Growth Forecasts

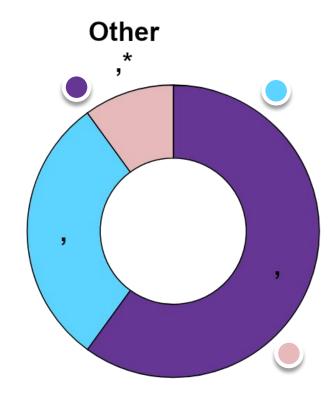




Forecasted Retirements (2022–2030)



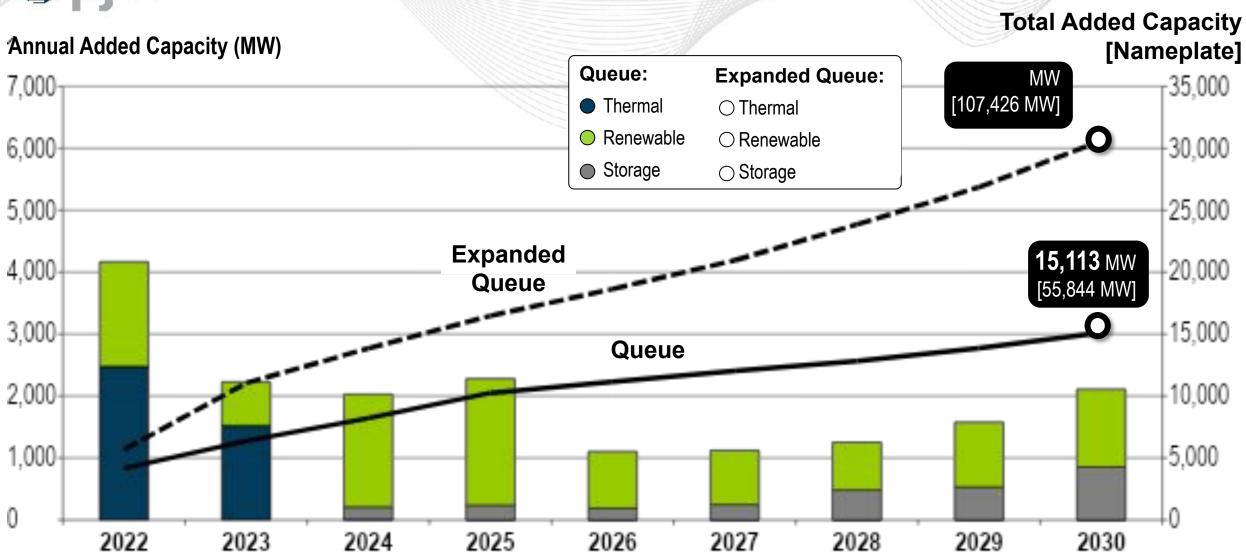
This **40 GW** represents **21% of PJM's current**192 GW of installed generation



*Other includes diesel, etc.

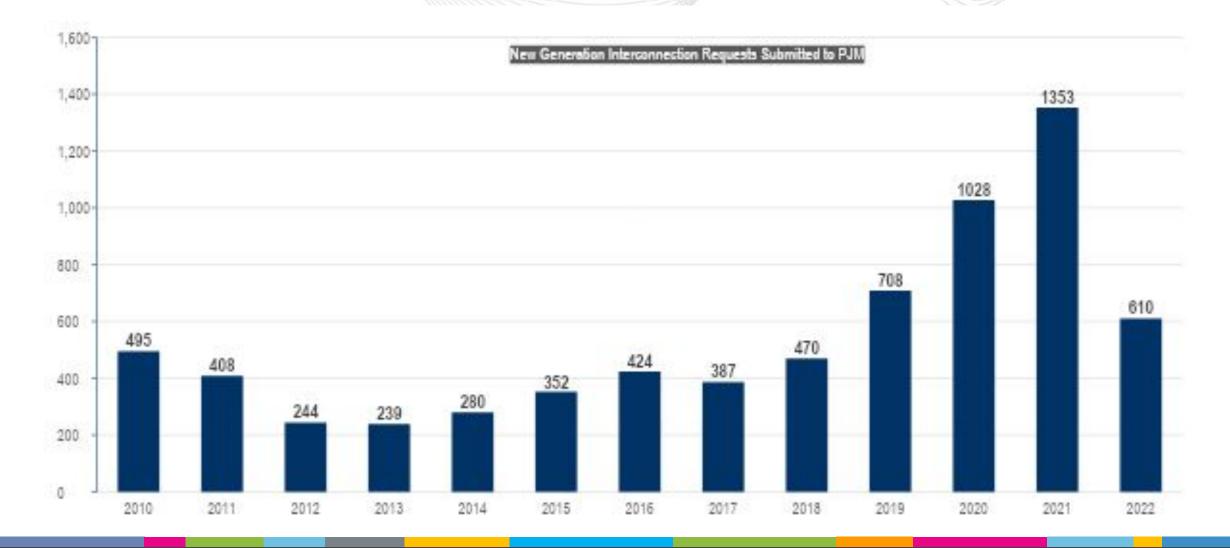


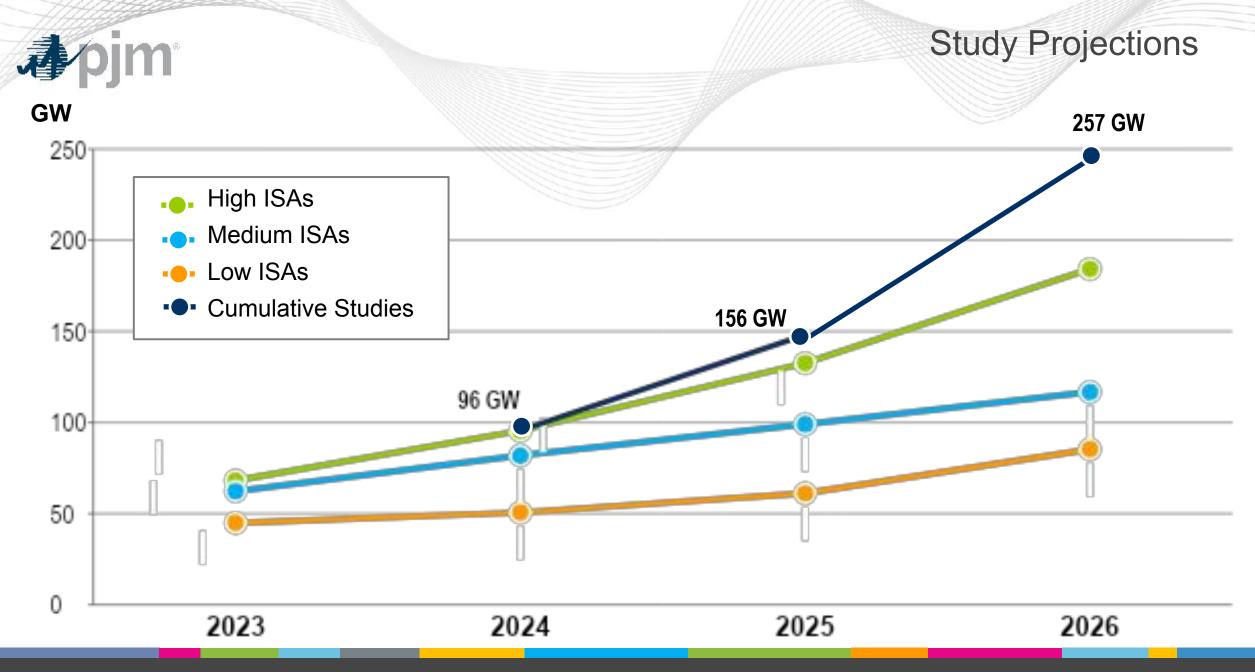
PJM Forecasted New Entry (2022–2030)





Interconnection Queue Projects By Year







Interconnection Process Reform Timeline

April 23, 2021

Stakeholder's begin queue reform through Interconnection Process Reform Task Force

2021

May-November 2021

Stakeholders hash out issues in seven policy workshops

April 8, 2022

Final meeting of Interconnection Process Reform Task Force Nov. 29, 2022

FERC issues order approving reforms

Jul. 10, 2023

Interconnection
Process Reform
Transition begins

2023

2000

2022

April 27, 2022

PJM Members Committee overwhelmingly endorses reform package

June 14, 2022

Interconnection process reform package filed with FERC

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What Problem(s) Are We Solving For?

RELIABILITY



The PJM fleet has adequate resources and enough essential reliability services, but we need our generators to perform when called upon.

Energy Transition in PJM: Resource Retirements, Replacements & Risks

Generation retirements may outpace new entry with a simultaneous likelihood of load increasing, thereby creating resource adequacy concerns.

Energy Transition in PJM: Frameworks for Analysis

Dec. 15, 2021

For Public Use

We will continue to need some amount of thermal generation to provide certain essential reliability services until a replacement technology is deployable at scale.



Our Reliability Concerns

The Immediate

Concern



Support

Resource Performance

The Near-Term Concern

Energy Transition in PJM:
Resource Retirements, Replacements & Risks
Feb. 24, 2023
For Public Use

Ensure

Resource Adequacy

The Upcoming Concern

Energy Transition in PJM: Frameworks for AnalysisDec. 15, 2021

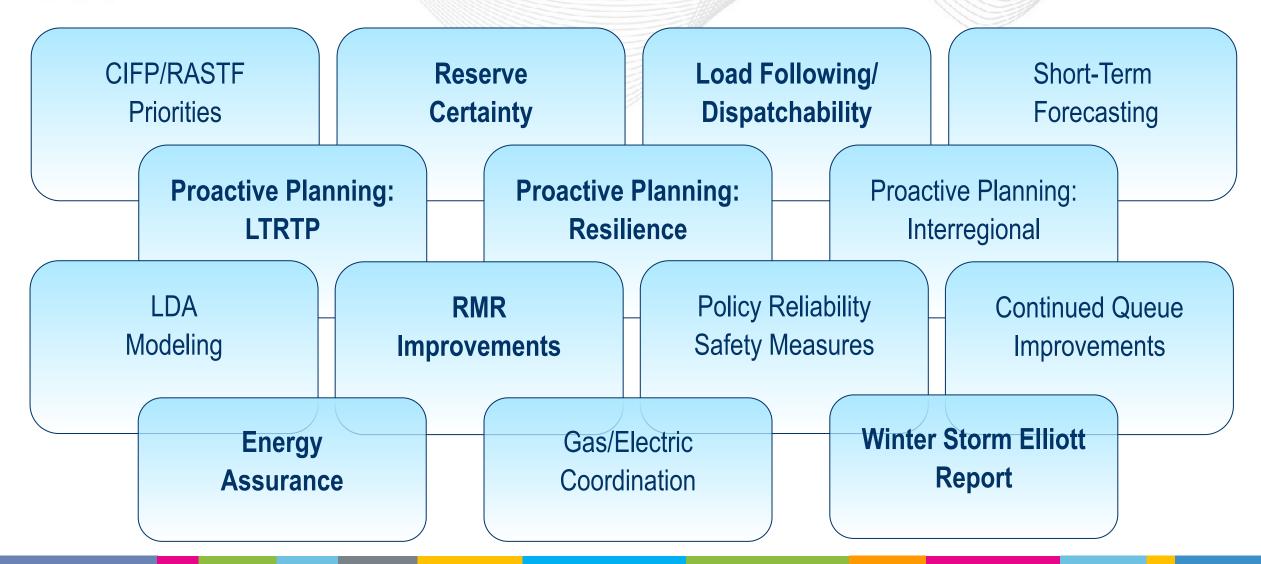
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Maintain & Attract

Essential Reliability
Services



Initial Actions To Support Reliability



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Ensuring a Reliable Energy Transition









Thank You! and Questions

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